



HANDLEY
HOUSE

Gender Pay Gap Report
2020/21

About us

Handley House is the parent company overseeing specialist teams in Pragma Consulting, Benoy, Holmes Wood and Uncommon Land.

We collaborate to solve problems and influence economic prosperity, social wellbeing and environmental sustainability that will shape the world in which we live.

Bringing together commercial advice and strategic research, technical knowledge and design expertise, the company delivers a holistic approach from data analysis, masterplanning and architecture, to urban and landscape design, interior design and wayfinding.

Within the Handley House group there are 370 employees globally as of 31 March 2021. 158 of the employees are based in the UK and have been included within the gender pay statistics.



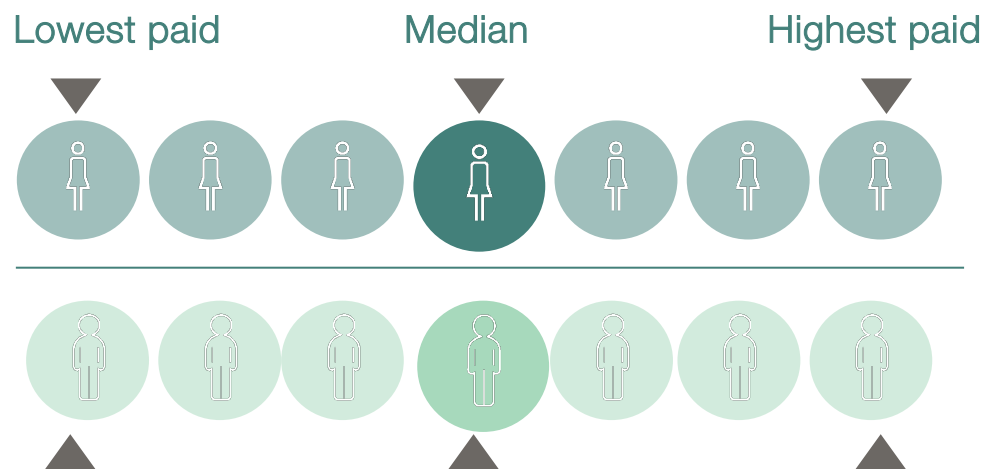
Gender pay gap reporting explained

The gender pay gap shows the difference in the average hourly rate of pay between women and men in an organisation, expressed as a percentage of the average male earning. A gender pay gap can be driven by a number of factors including, crucially, an imbalance in the number of men v. women in senior positions.

It is important to note that the gender pay gap differs from the issue of equal pay – namely the legal requirement to pay men and women the same for equal work, which is governed by the Equality Act.

Distinguishing between median and mean

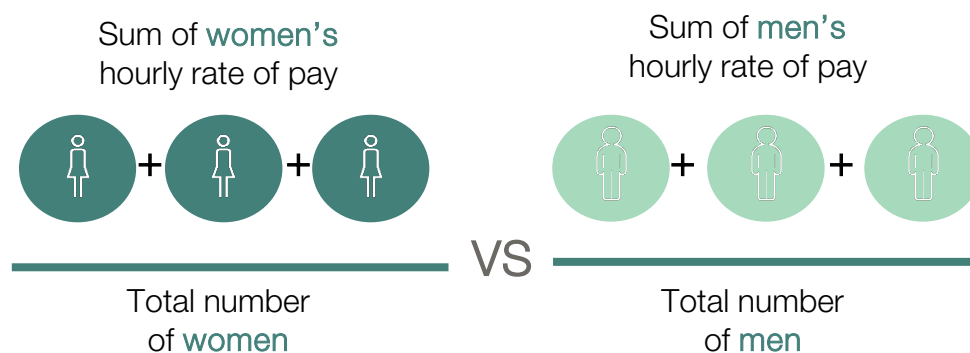
Median calculation



The median is the figure that falls in the middle of a range when the wages of all relevant employees are lined up from the smallest to the largest.

The median gap is calculated based on the difference between the employee in the middle of the range of male wages and the employee in the middle of the range of female wages.

Mean calculation



The mean is calculated by adding up the wages of all relevant employees and dividing the figure by the number of employees.

The mean gender pay gap is calculated based on the difference between mean male and mean female pay.

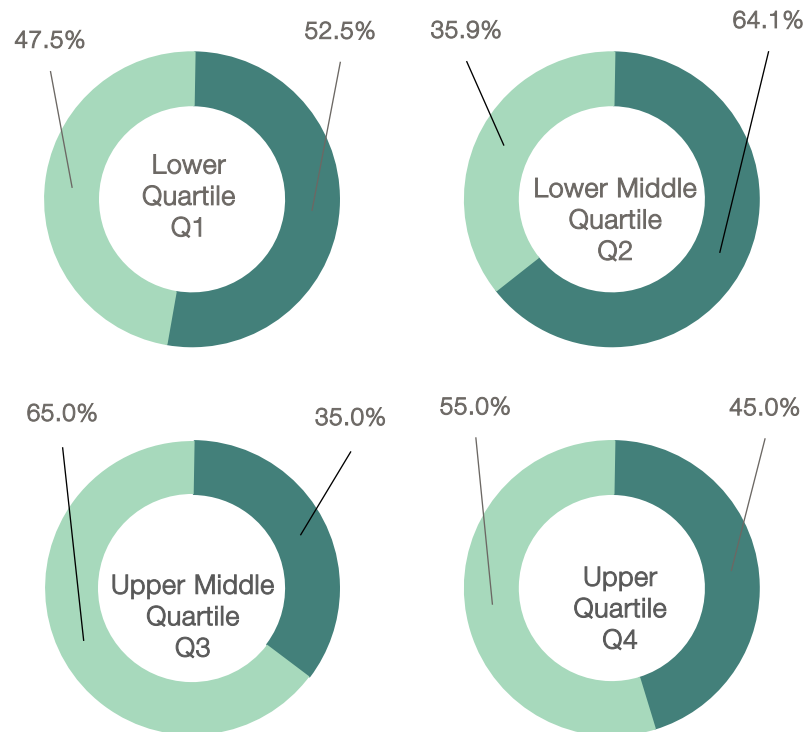
Handley House at a glance

Headline gender pay figures for Handley House

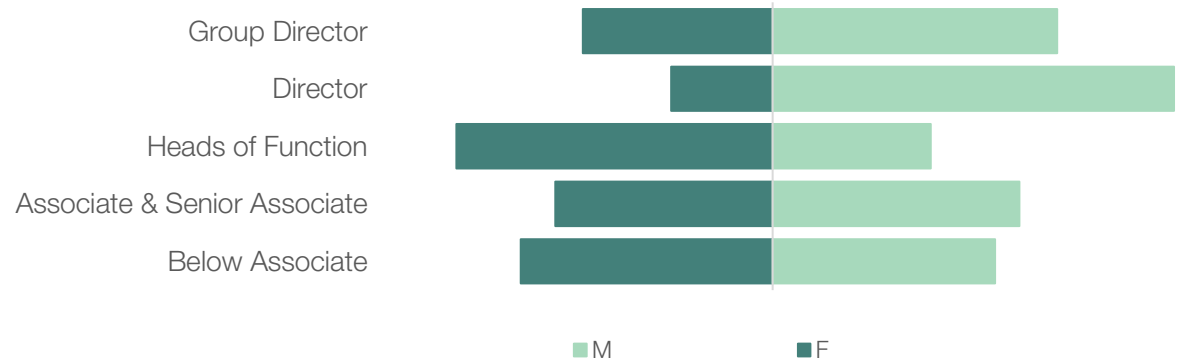
The tables below show our overall median and mean gender pay based on hourly rates of pay as at the snapshot date of 31 March 2021.

	Median	Mean
Gender pay gap	16%	21.3%

Proportion of females/males in each salary quartile



Gender breakdown by grade



Understanding the gap

The 2021 Median gap is less than the 2019 figure, whilst the 2021 Mean gap is higher than the 2019 figure.

Our analysis indicates that as in 2019, this gap occurs as a result of women occupying fewer senior positions than men. Whilst we recognise this as a trend across the industry*, our focus has been to develop a pipeline of female talent for the future, an approach reflected in the greater proportion of females presently in Q2.

* The ARB reported in 2020, that whilst 71% of those on the Architects Register at the end of 2019 were male and 29% female, the gender split for architects under 30 was exactly 50/50.

Meaningful change

At Handley House we are working to create a more transparent, diverse and inclusive workforce, as such we voluntarily report our gender pay gap. A snapshot of the meaningful change that we have focused on within our companies is highlighted below.



Performance related pay

We have defined a fair and transparent performance process which has clear links to pay and bonus.



Employee voice

Quarterly engagement surveys are run to hear the employees voice, allowing us to build a real-time understanding of their needs and take effective action.



Future Planning

It has been a key driver for us to foster relationships at University level and offer work experience placements to encourage a strong pipeline of diverse junior talent into the companies in which we operate.



Recruitment

We have undertaken a full review of our process and adapted our hire application journey to make the candidate experience more inclusive and streamlined. All of our job specifications are written in gender neutral language.



Awareness

We deliver unconscious bias training in order to raise awareness of bias and build an inclusive workplace.



Development

Personal skills such as personal effectiveness and presentation skills are delivered to prepare future talent.

Further information:

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